

EQUINOX HOLDING N.V.

MANAGEMENT ACCOUNTS
31 December 2025

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CONTENTS	PAGE
Statement of profit or loss and other comprehensive income	1
Statement of financial position	2
Statement of changes in equity	3
Notes to the management accounts	4 - 5

EQUINOX HOLDING N.V.

STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

31 December 2025

		2025	13/09/2023- 31/12/2024
	Note	€	€
Revenue	1	40,000	-
Administration expenses	2	(18,945)	(44,880)
Other expenses	3	-	(7,070)
Operating profit/(loss)		21,055	(51,950)
Net finance costs	4	(7,174)	(3,350)
Net profit/(loss) for the year/period		13,881	(55,300)
Other comprehensive income		-	-
Total comprehensive income/(loss) for the year/period		13,881	(55,300)

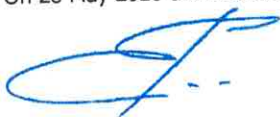
The notes on pages 4 to 5 form an integral part of these management accounts.

EQUINOX HOLDING N.V.

STATEMENT OF FINANCIAL POSITION 31 December 2025

	Note	2025 €	2024 €
ASSETS			
Current assets			
Receivables	5	43,000	-
Cash and cash equivalents	6	9,149	-
		<u>52,149</u>	<u>-</u>
Total assets		<u>52,149</u>	<u>-</u>
EQUITY AND LIABILITIES			
Equity	7	1	1
Share capital		(41,419)	(55,300)
Accumulated losses		(41,418)	(55,299)
Total equity			
Non-current liabilities	8	20,073	-
Borrowings		<u>20,073</u>	<u>-</u>
Current liabilities	9	73,494	55,299
Trade and other payables		<u>73,494</u>	<u>55,299</u>
Total liabilities		<u>93,567</u>	<u>55,299</u>
Total equity and liabilities		<u>52,149</u>	<u>-</u>

On 28 May 2026 the Board of Directors of Equinox Holding N.V. authorised these management accounts for issue.



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(SMES) Solutions for Management and Employment Support N.V.
Director

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EQUINOX HOLDING N.V.

STATEMENT OF CHANGES IN EQUITY

31 December 2025

	Note	Share capital €	Accumulated losses €	Total €
Comprehensive income				
Net loss for the period		-	(55,300)	(55,300)
Transactions with owners				
Issue of share capital	7	<u>1</u>	<u>-</u>	<u>1</u>
Balance at 31 December 2024		<u>1</u>	<u>(55,300)</u>	<u>(55,299)</u>
Balance at 1 January 2025		1	(55,300)	(55,299)
Comprehensive income				
Net profit for the year		<u>-</u>	<u>13,881</u>	<u>13,881</u>
Balance at 31 December 2025		<u>1</u>	<u>(41,419)</u>	<u>(41,418)</u>

The notes on pages 4 to 5 form an integral part of these management accounts.

EQUINOX HOLDING N.V.

NOTES TO THE MANAGEMENT ACCOUNTS 31 December 2025

1. Revenue

	2025	13/09/2023- 31/12/2024
	€	€
Rendering of services	<u>40,000</u>	<u>-</u>
	<u>40,000</u>	<u>-</u>

2. Administration expenses

	2025	13/09/2023- 31/12/2024
	€	€
Accounting fees	<u>1,000</u>	<u>1,500</u>
Other professional fees	<u>17,945</u>	<u>43,380</u>
	<u>18,945</u>	<u>44,880</u>

3. Other expenses

	2025	13/09/2023- 31/12/2024
	€	€
Incorporation expenses	<u>-</u>	<u>7,070</u>
	<u>-</u>	<u>7,070</u>

4. Finance costs

	2025	13/09/2023- 31/12/2024
	€	€
Interest expense	<u>73</u>	<u>-</u>
Sundry finance expenses	<u>7,101</u>	<u>3,350</u>
Finance costs	<u>7,174</u>	<u>3,350</u>

5. Receivables

	2025	2024
	€	€
Receivables from own subsidiaries	<u>43,000</u>	<u>-</u>
	<u>43,000</u>	<u>-</u>

6. Cash and cash equivalents

	2025	2024
	€	€
Cash at bank	<u>9,149</u>	<u>-</u>
	<u>9,149</u>	<u>-</u>

EQUINOX HOLDING N.V.

NOTES TO THE MANAGEMENT ACCOUNTS 31 December 2025

7. Share capital

	2025 Number of shares	2025 €	2024 Number of shares	2024 €
Authorised				
Ordinary shares of €1 each	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>
Issued and fully paid				
Balance at 1 January/13 September	1	1	-	-
Issue of shares	<u>-</u>	<u>-</u>	<u>1</u>	<u>1</u>
Balance at 31 December	<u><u>1</u></u>	<u><u>1</u></u>	<u><u>1</u></u>	<u><u>1</u></u>

8. Borrowings

	2025 €	2024 €
Non-current borrowings		
Other loans	<u><u>20,073</u></u>	<u><u>-</u></u>

9. Trade and other payables

	2025 €	2024 €
Shareholders' current accounts - credit balances	72,294	53,799
Accruals	<u>1,200</u>	<u>1,500</u>
	<u><u>73,494</u></u>	<u><u>55,299</u></u>