

REPUBLIC OF THE MARSHALL ISLANDS

OFFICE OF THE REGISTRAR OF CORPORATIONS

CERTIFICATE OF INCORPORATION

I HEREBY CERTIFY that

FO Management Ltd

Reg. No. 121932

is duly incorporated and has filed articles of incorporation under the provisions of the Marshall Islands Business Corporations Act on

September 21, 2023

WITNESS my hand and the official seal of the
Registry on **September 21, 2023**.



Mariam Drame
Deputy Registrar of Corporations



APOSTILLE

(Hague Convention of 5 October 1961/
Convention de la Haye du 5 Octobre 1961)

1. Country: The Republic of the Marshall Islands

This Public Document

2. has been signed by: Mariam Drame

3. acting in the capacity of: Deputy Registrar, Republic of
the Marshall Islands

4. bears the seal of: Registrar of Corporations, Republic of
the Marshall Islands

Certified

5. at: New York, New York 6. on: September 21, 2023

7. by: Special Agent of the Republic of the Marshall
Islands

8. Number: NY-5494-09/23

9. Stamp:

10. Signature:



Charisma Tompkins

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